EXHIBIT 3

Pages 1 - 127 UNITED STATES DISTRICT COURT NORTHERN DISTRICT OF CALIFORNIA BEFORE THE HONORABLE WILLIAM H. ALSUP WAYMO, LLC Plaintiff,) No. C 17-00939 WHA vs. UBER TECHNOLOGIES, LLC., OTTO TRUCKING, LLC, and OTTOMOTTO, LLC,)) San Francisco, California Defendants. Wednesday) May 3, 2017) 9:00 a.m. TRANSCRIPT OF PROCEEDINGS **APPEARANCES:** For Plaintiff: QUINN, EMANUEL, URQUHART, OLIVER & Sullivan, LLP 50 California Street 22nd Floor San Francisco, California 94111 BY: CHARLES KRAMER VERHOEVEN, ESQ. JORDAN R. JAFFEY, ESQ. For Defendants: MORRISON & FOERSTER, LLP 425 Market Street San Francisco, California 94105 BY: ARTURO J. GONZALEZ, ESQ. RUDOLPH KIM, ESQ. MICHAEL A. JACOBS, ESQ. ESTHER KIM CHANG, ESQ.

Reported By: Debra L. Pas, CSR 11916, CRR, RMR, RPR

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(APPEARANCES CONTINUED ON FOLLOWING PAGE)

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Chatterjee on behalf of Otto Trucking, LLC.
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               THE COURT: All right.
                                       Thank you.
               MR. COOPER: Good morning, John Cooper, Special
 3
    Master.
 4
                           Thank you.
 5
               THE COURT:
          All right. So we are here for the public portion of the
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 7
              Those of you who just joined us, we have been going at
     it for about an hour and a half concerning alleged trade
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     secrets. So that part was under seal. Now this is the public
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10
    portion.
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          And I want to ask my clerk if we can get the air
     conditioner cranked up, because we've got so many people in
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13
    here, it's hard to breathe. Can we get the air conditioner
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     qoinq?
               THE CLERK:
                          I'll call.
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16
               THE COURT: All right. Anyway, forgive us for the
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     stuffiness of the room.
          So this is the Waymo Motion for Preliminary Injunction.
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     Please go ahead.
19
                              Thank you, your Honor. I have some
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               MR. VERHOEVEN:
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     slides I would like to hand up, if I may.
               THE COURT: All right. My clerk is dealing with the
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     air conditioner.
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          (Document tendered to the Court)
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               MR. VERHOEVEN: Obviously, I'm not going to go
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through all of those slides, your Honor, but we're
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     over-inclusive just in case we need to show something.
         This is an extraordinary case of misappropriation of
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 4
    intellectual property. Mr. Levandowski downloaded over 14,000
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    proprietary files while he was at Waymo for use at a
 6
    competitor.
 7
         While at Waymo, he's still working there, he went out of
    his way to search Google's internet for instructions on how to
 8
    access Waymo's confidential .svn file repository. He then
 9
    installed specialized software, TortoiseSVN, to access that
10
11
    repository. He downloaded 9.7 gigabytes of Waymo's proprietary
    files onto his laptop, his Waymo laptop.
12
13
         He then attached an external drive to the laptop for eight
    hours and, we allege, transferred those files to the external
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15
     drive. He then tried to cover his tracks, your Honor, by
16
    reformatting his laptop and trying to wipe clean the evidence
17
    of what he had done.
         The statements I just made, your Honor, are undisputed.
18
19
    Mr. Levandowski has taken the Fifth Amendment. He refuses to
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    testify on the ground that he may incriminate himself.
         Elsewhere we've discovered, when asked about it, he has
21
    not denied that he did this.
22
23
         Importantly, the defendants in this case, Uber, which I'll
    call collectively Uber, your Honor, do not dispute that he did
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25
    it. They do not contest that he did it.
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It is now clear, your Honor, that at the time of the
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    download, Uber and Mr. Levandowski were planning to build a
 2
    replica LiDAR system for Uber. It turns out, through
 3
 4
     discovery, we've learned that Uber and Levandowski, together,
 5
     created a cover-up scheme for what they were doing. They
 6
    concocted a story for public consumption.
 7
         The story was that Mr. Levandowski left Waymo because he
    wanted to found his own company. And only after months later,
 8
    Uber decided to buy that company. While that is troubling
 9
     enough, the facts are even more disturbing.
10
11
         In fact, the evidence shows that while Mr. Levandowski was
    still working at Waymo, Uber and Mr. Levandowski were planning
12
    to have Levandowski build a custom LiDAR for Uber based on his
13
     experience with Waymo's efforts.
14
15
               THE COURT: Wait a minute now. Tell me that last
16
     sentence one more time.
17
               MR. VERHOEVEN: I'll show you the document, your
     Honor.
18
19
               THE COURT:
                           Okav.
               MR. VERHOEVEN: If we could go to slide 11. Oh, I'm
20
             It's sealed, your Honor.
21
     sorry.
          But I have received permission to publish it, correct?
22
23
               MR. GONZALEZ: Yes.
               MR. VERHOEVEN: Yes.
24
25
          So could we put it up, please?
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developed such a product with Levandowski. It was called the
 1
 2
     PBR.
         That's all I'm saying.
          I'm not trying to say this document shows
 3
     misappropriation. I'm saying it shows their deal was while
 4
 5
     he's at Waymo, he's negotiating -- or Uber is negotiating with
 6
    Mr. Levandowski saying: We want you to build a product just
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     like Waymo developed, and we want it on a certain timeline, and
     we want certain deliverables, and you don't get paid unless you
 8
     deliver them.
 9
               THE COURT: All right. But the specifications of
10
11
     what it's going to do, these technical specifications, could
     turn out to be different from what the Waymo PBR did, right?
12
13
              MR. VERHOEVEN: I'm not making assertions that
    there's an identity of the specifications.
14
         All I'm saying, your Honor, is this is evidence that they
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16
    had a plan, and this is taking place during the download of the
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    14,000 -- contemporaneous with the download of the 14,000
    proprietary Waymo files. And this relates directly to a
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19
    product that Waymo had developed for long -- for a long-range
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    LiDAR sensor.
         If you go to the next slide, which is sealed -- and I
21
    don't think they will -- for the same reasons, I don't think
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23
    they will --
               THE COURT: Just let me ask you something. Let's say
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25
     that Waymo goes out and hires somebody from a competing
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1
     self-driving car company. There are other companies out there.
 2
     Just make one up.
          Your proposition seems to be that they are -- that that's
 3
     bad because they're going to wind up using information that
 4
 5
     they were working on at the other company. And I bet you Waymo
     itself has hired people from other companies.
 6
 7
               MR. VERHOEVEN: That's not what I'm saying, your
    Honor.
 8
         I'm saying this is one piece in the puzzle that shows
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    intent, along with the download of the 14,000 documents, the
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11
    secret negotiation while he's an employee of Waymo, the plan
    ahead of time that they were going to -- that he was going to
12
13
     create a company and build, ostensibly, his own company and
    build a -- these, according to these detailed specifications,
14
15
    LiDAR systems that are the same products as Waymo had,
16
    according to specific timelines and specific --
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               THE COURT: Not the same products. The same generic
     type products, but that's all this shows so far.
18
               MR. VERHOEVEN: And tied to specific revenue
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    payments, all while he's employed at Waymo.
20
               THE COURT: All right. Does it say in that document
21
     that he's supposed to download documents?
22
23
                              No, it does not.
               MR. VERHOEVEN:
               THE COURT: All right. Now, I am not saying you've
24
25
     got to have this kind of proof. But I am listening very
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I certify that the foregoing is a correct transcript from the record of proceedings in the above-entitled matter.

Llewa X. Pard

Debra L. Pas, CSR 11916, CRR, RMR, RPR
Thursday, May 4, 2017